

Earnings Presentation

FY 2021



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NCLE Overview



NCLE celebrates it's 64rd Anniversary this year ...



Opened a new

campus in Al-Arid

2021

Opened a new campus

in Qairwan

2020

Opened a new Opened a new campus Opened a new campus **Acquired** Converted to a Company in Qassim "AlHadhara" school campus in Nuzha in Qurtobah Closed Joint Stock **Established** 2006 2019 2002 2013 2017 1958 Opened its 1st owned Raised share capital Opened a new Raised share capital to Raised share capital **Acquired 2 schools Al**

300 million

2016

campus in Rawabi

2009



to 200 million

2005

campus in Rayan.

1980



by 130 million "IPO"

2018

Ghad & Al Khawarizimi

2020

NCLE aspires to be the market leader in terms of education quality, and business growth



64 Years

of excellent education

10 Campuses

9 In-operation (included Al-Arid Operated in 2021/2022 Academic Year)

& 1 Under Construction

K-12

National & International
Curriculum

28,6K

Optimal Students Capacity (included Al-Arid Operated in 2021/2022 Academic Year)

13,3K

Enrolled Students in academic year 2020 / 2021

176 Million

FY 2021 Revenues

3rd

Ranking in Market Share in Rivadh

24 Million

FY 2021 Net Profit







مدارس الغد الأهلية AL Ghad Schools





NCLE aspires to be the market leader in terms of education quality, and business growth



Number of Students at the Academic Year 2020-2021



^{*} Updated enrollment will be disclosed during 2022 Q1 earning call following financials disclosure for Q1



25.645 **Student**

FY2021 Optimal Capacity



13.320 Student

FY2021 Enrolled Students



Diversified Offering

academic year 2021/2022

National & International Programs

Due to the global pandemic, NCLE witnessed a minor decline in the number of students in 2020/2021 academic year



Total Students 2020

14.5 K

Total decline rate in 2021

%8

Total Students 2021

13.3 K

KG and G1 decline % of the total decline

% 76

- The total number of students in the academic year (2020/2021) decreased by 8% compared to the previous year (2020)
- 76% of the total decrease resulted from the decline in enrollment of kindergarten and first grade students.







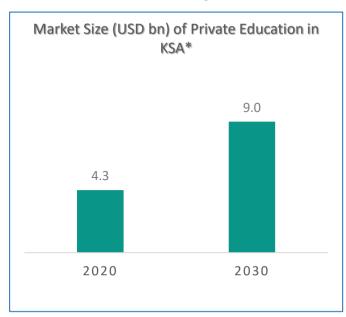


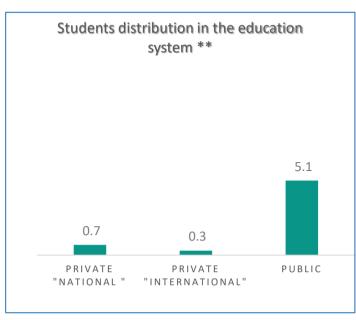
Market Overview & Sector Growth Orivers

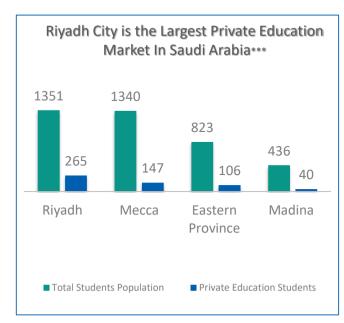


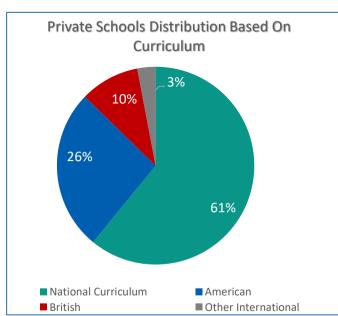
The private education market is expected to double in the next 10 years ...

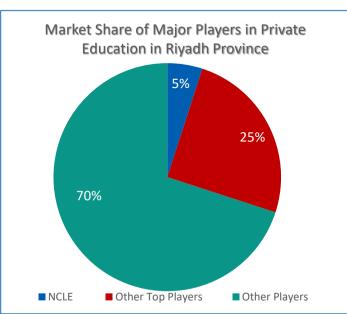


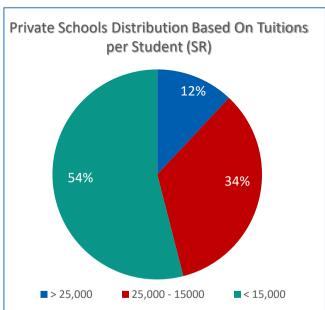












Saudi Arabia MoE, General Authority of Statistics, team analysis

^{** 2019} *** 2017

NCLE is committed to continue growing given the growth drivers in place





Population growth will add 2M students in 10 years

3

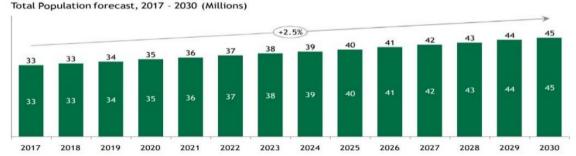
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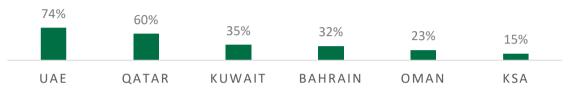
Enrollment rate in private education is still the lowest in KSA compared to neighboring countries

High fragmentation in the industry, which drives for more consolidation

Non-educational building schools accommodate 40% of private education students

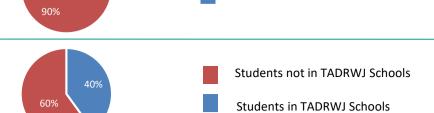
Public schools operation is an opportunity to improve cost efficiency and education quality

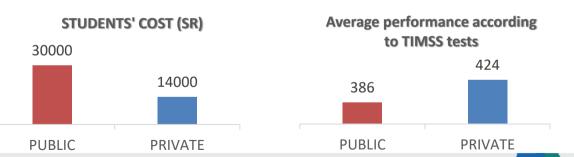




Other Players

Top 10 Players





NCLE 2021 Executive Update





Organic Expansion

New Offerings

E-learning Success Academic Excellence Financial Performance

M&A Transactions

- Despite the pandemic, Al-Qairawan campus achieved a successful opening in 2020/2021 Academic Year with an enrollment of around 1000 students.
- Successful start of Al-Arid campus opening in 2021/2022 Academic Year. The campus offers national and International curriculum for both boys and girls with an optimal capacity of 3000 students.









Organic Expansion

New Offerings

E-learning Success Academic Excellence Financial
Performance

M&A Transactions

- Launching Model Education international Academy (MEIA) in 2021/2022 Academic Year, which is an international school that offer a high-quality international standard education and follow a full-day system from 7:30 a.m. to 4:30 p.m.
- MEIA Academy operates in Al-Nuzha Campus and Al-Rayyan Campus.
- Opened registration of new grades in 2021/2022 Academic Year in Buraydah and Al-Qairawan Campuses for National & International Curriculums.





Organic Expansion

New Offerings

E-learning Success Academic Excellence Financial Performance

M&A Transactions

NCLE has ensured continuity of its education programs virtually with blended component:

- 96% daily students' attendance
- 100% teachers' daily attendance
- Produced 255,071+ interactive contents
- Conducted around 372,784 virtual classes
- Opened around 158,229 discussion rooms
- Uploaded 206,346+ homework and quizzes











Organic Expansion

New Offerings

E-learning Success Academic Excellence

Financial Performance

M&A Transactions

- 2nd place in KSA in the Kangaroos Global Math Competition
- 1st place in Al-Qassim 2nd place in Riyadh in the global Olympiad robot competition
- Cognia reaccreditation for the international program for the next 5 years
- Hamdan Bin Rashed Excellence Award for Educational Performance
- Scientific Creativity Award from the Ministry of Education
- Academic Excellence Award from the Arab Bureau of Education











Organic Expansion

New Offerings

E-learning Success Academic Excellence Financial Performance

M&A Transactions

- Enhanced collections through new initiatives using effective online payment channels.
- Maintained dividends distribution level despite the pandemic with SR 34.4 million Represent 8% of the Capital and dividends yield of 140%.
- Continuation of capturing key opportunities for expansion (organic and M&A).









Organic Expansion

New Offerings

E-learning
Success

Academic Excellence Financial Performance M&A Transactions

Successful completion of fully Acquiring Refan Company for Operation & Maintenance Limited. The transaction is part of company's strategy to establish a new segment specialized in providing educational supporting services given the company expansion in opening new schools which include services for cleaning, maintenance, transportation, canteens and other educational supporting services

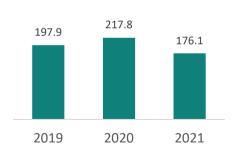


2021- Financial Results



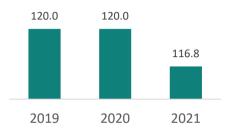
YE 2021 Financial Outlook

Revenues (million SAR)



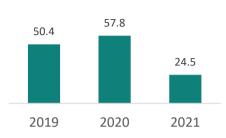
Revenues decreased by -19% compared with previous year and decreased by -11% compared with 2019

Cost of Revenues (million SAR)



Cost of Revenues decreased by -2.7% compared to previous year and decreased by -2.7% compared with 2019

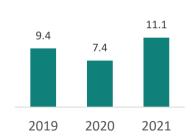
Net Profit (million SAR)



Net Profit decreased by -58% compared with previous year and decreased by -51% compared with 2019

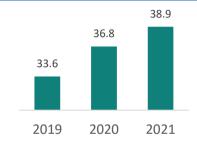
Government Grants & Subsidies (million SAR)





Gov. Grants & Subsidies increased by 50% compared to previous year and increased by 18% compared with 2019

Marketing and G&A (million SAR)



Marketing and G&A expenses increased by 6% compared with previous year and increased by 16% compared with 2019

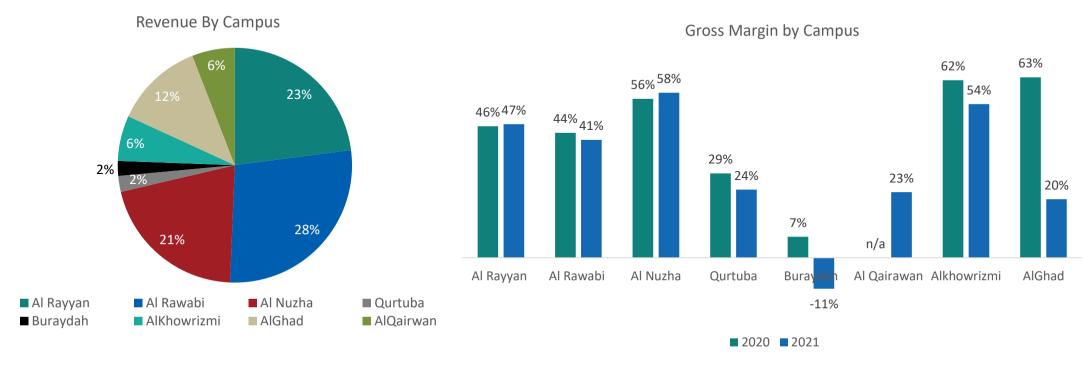
The Decrease in net profit for Current Year Compared to The Previous Year is due to:

- Providing discounts with different rates from 10% to 50% on the tuitions of the current academic year, concurring with the Ministry of Education announcement of the online education for the 2020/2021.
- Decrease in number of students enrolled in the current year decreased by 8% compared to the previous year, as 76 % of the decrease resulting from the newly enrolled students for kindergarten and first grade of primary school
- suspension of school transportation services and canteens.

On the other side, the company continuously reviews the operating costs according to operating requirements and changing circumstances, which resulted in improving the operating costs for the current year despite the additional costs of operating Al-Qairawan complex which opened at the beginning of this year.

Campuses' Results in 2021





	Al Rayyan	Al Rawabi	Al Nuzha	Qurtuba	Buraydah	Al Qairwan	Al Khowrizmi	Al Ghad
Revenue	40,391,846	48,813,750	36,409,426	3,869,245	3,601,625	10,404,331	11,012,835	21,584,783
Government Grants & Subsidies	2,521,269	3,082,773	2,568,770	486,940	758,604	516,067	345,075	824,927
Cost	(24,060,719)	(31,797,557)	(17,976,955)	(3,435,416)	(4,749,747)	(8,538,501)	(5,447,602)	(17,992,225)
Gross Profit	18,852,396	20,098,966	21,001,241	920,769	(389,518)	2,381,897	5,910,308	4,417,485



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