



INVESTOR PRESENTATION

Q3 2024

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NCLE is celebrating its 66th anniversary since its inception in 1958







66 Years

Of Excellence in K-12 Education



13

School Campuses Under Operation



28.2 k

Enrolled Students



37.4 k

Existing Students Capacity



Greenfield Schools Launched Last 5 yrs



Upcoming School Projects



14% CAGR

5-Year Enrollment



3 K

Academic Staff

SAR 1.3 Billion

Total Assets



16%

Return on Equity



SAR 70.9 M

Dividends (FY 2023)



4%

Debt to Equity



Enrolled students grew to 28.2 k in Q3 2024 compared to 23.4 k in Q3 2023



	1958	1958	عَنَاهِ اللَّهِ اللَّه 1958	1958	1958				1958	1958	1958 TNIS	1958 TNIS	1984
	TNS – Al- Rayyan	TNS – Al- Rawabi	TNS – Al-Nozha	TNS – Qurtubah	TNS — Buraidah	Al-Khwarizmi	Al-Ghad - King Abdullah	Al-Ghad – Al- Qairwan	TNS — Al- Qairwan	TNS – Al-Aridh	TNIS – Al-Aridh	TNIS – Dhahran	Al-Salam
Establishment	1980	2009	2013	2017	2019	2010	1990	2023	2020	2021	2023	2022	1984
Location	Riyadh	Riyadh	Riyadh	Riyadh	Qassim	Riyadh	Riyadh	Riyadh	Riyadh	Riyadh	Riyadh	Dhahran	Al-Khobar
Owned / Leased	Owned	Owned	Owned	Owned	Owned	Leased Land	Leased Building	Leased Building	Owned	Leased Building	Leased Building	Owned	Owned
Curriculum	Int'l	Int'l	Int'l	Int'l	Int'l	9277 1	######################################	9.201 1	Int'l	9,903	Int'l	Int'l	9-200
Optimal Capacity	5,250	4,375	4,375	1,280**	2,625	1,220	2,200	1,720	4,550	3,000	2,520	2,300	1,950
Enrolled Students	4,452*	4,155	3,346*	1,263	2,038	1,193	1,690	385	3,924	2,376	1,003	846	1,486
Utilization	85%	95%	76%	99%	78%	98%	77%	22%	86%	79%	40%	37%	76%

%75 Of Optimal Capacity

Q3 2024 Utilization Of Campuses

37,365 Student

8 8 8 Q3 2024 Optimal Capacity

28,157 Student

23 2024 Enrolled Students



Diversified Offering

National & International Programs

^{*} Includes 447 Students from MEIA Academy Al-Rayyan and 644 MEIA Academy Al-Nozha.

^{**} Qurtubah School's capacity increased from 1,050 students to 1,280 students by September 2023 as the company injected CAPEX of SAR 450 K for additional 10 classrooms to absorb increasing demand.



NCLE students excelled in 2023 academic year





NCLE won the labor award



8 NCLE students in the world robotic Olympiad



TNS 1st in table tennis among KSA schools



NCLE student won Hamdan bin Rashid prize



NCLE student 2nd in Karate among KSA schools



NCLE female students won the KSA schools football league



NCLE 8th in English Olympics in KSA



NCLE student 2nd in Taekwondo among KSA



NCLE student 1st in Gymnastic among KSA



NCLE students won1st and 2nd in cultural awards



NCLE students first in Lego competition



NCLE female students won the KSA schools basketball league



NCLE student 1st in public speaking among KSA schools



NCLE student 6th in fencing among KSA schools



NCLE student 3rd in jujitsu among KSA schools



MEIA has played a pivotal role in championing the growth strategy for Al-Nozha and Al-Rayyan





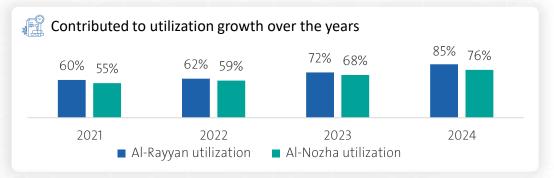
NCLE introduced MEIA in Al-Rayyan and Al-Nozha in academic year 2021/2022.



MEIA was strategically formed to enhance the utilization of Al-Rayyan and Al-Nozha campuses.



MEIA innovated KSA education with a pioneering full-day system, meeting working parents' needs.





Delivered strong financial results



SAR 56 mn

Total revenue (FY 2022 up to Q3 2024)



Operating profit (FY 2022 up to Q3 2024)



Driving growth going forward

77%

Contribution of **Al-Nozha** new student enrollment in 23/24 academic year

28%

Contribution of Al-Rayyan new student enrollment in 23/24 academic year



Al-Salam School flourished financially within a year post-acquisition





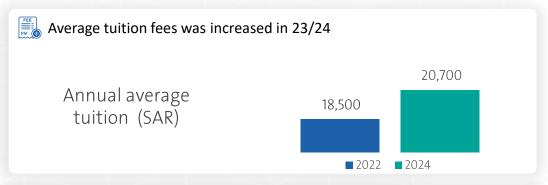
NCLE acquired Al-Salam school in Q2 of 2023.

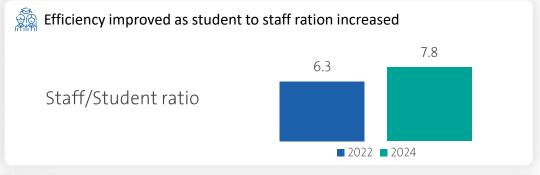


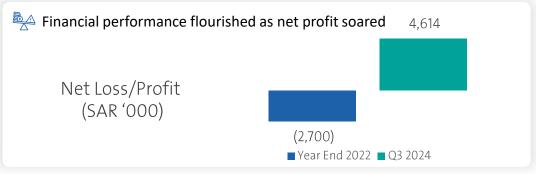
The school made net loss of 2.7 mn in 2022.



Despite student number decline, Al-Salam achieved improved financial performance in Q3 2024.







Strategic tuition and capacity adjustment has driven Qurtubah 1 growth trajectory

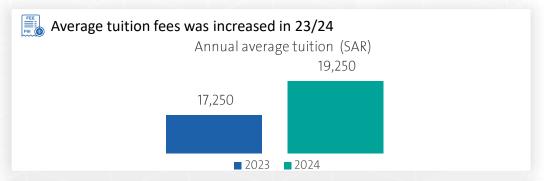


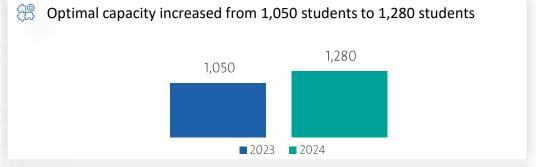


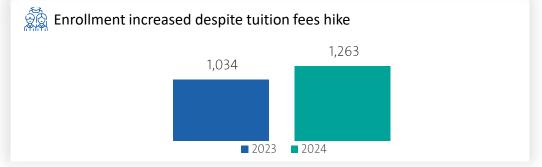
NCLE injected minimal capital of SAR 450 K to add 10 additional classrooms in the school.



Strategic tuition fee adjustment of 12% increase was introduced in the school.









Al-Aridh 1 School remained unaffected even after relocating international curriculum students to the new facility, Al-Aridh 2

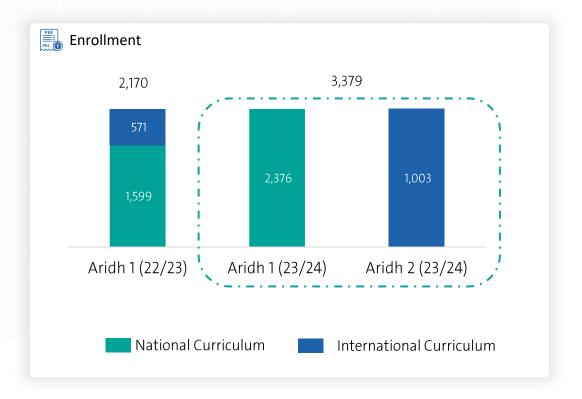




NCLE leased a new building in Al-Aridh district (Aridh 2) which was opened in 23/24 academic year.



The strategic operating model was to relocate international curriculum students from Al-Aridh 1 to the new building, Al-Aridh 2.



Change the Company's fiscal year end to July 31 instead of August 31 and transition plan in issuing its financial statements



- 01.
- The Company will issue "audited" financial statements for the current fiscal year as an exceptionally Short Fiscal Year (11 Months) due to the execution of the transition, which starts on 1-September-2023 and ends on 31-July-2024.

After which and starting from the First Quarter (ending on 31-October-2024) of the fiscal year ending on 31-July-2025, the Company will issue all financial statements for the fiscal periods from the fiscal year ending on 31-July-2025 and beyond in a normal manner and in correspondence with the fiscal years of NCLE.

03. The execution of this transition will not have any effects on the Company's financial or operational performance.



NCLE recorded its highest earning in Q3 2024



28.2 K



Enrolled students

+21% Growth

From 23.4 k Nine-month 2023

SAR 423.6 M



Revenue

+28% Growth
Compared to 332.2 M
Nine-month 2023

SAR 157.8 M



EBITDA

+36% Growth
Compared to 116.4 M
Nine-month 2023

SAR 99.9 M



Net profit

+23% Growth
Compared to 80.9 M
Nine-month 2023

2.32 SAR



EPS

+23% Growth Compared to 1.88 SAR Nine-month 2023 23.6%

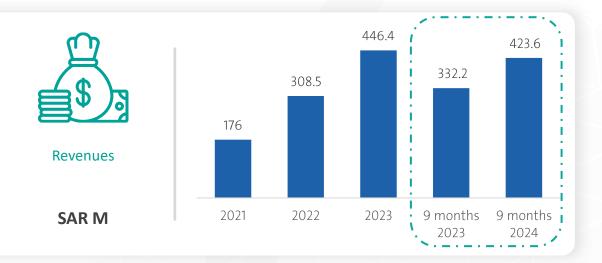


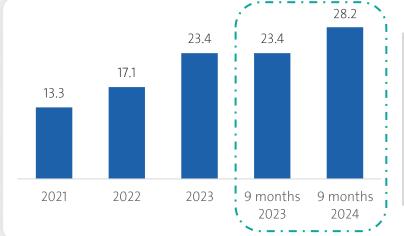
Net profit margin

- 0.7 % Decline Compared to 24.3% Nine-month 2023

NCLE maintained healthy financial growth in Q3 2024



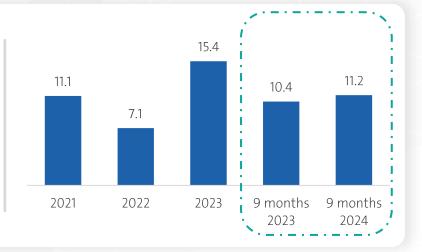






Thousands







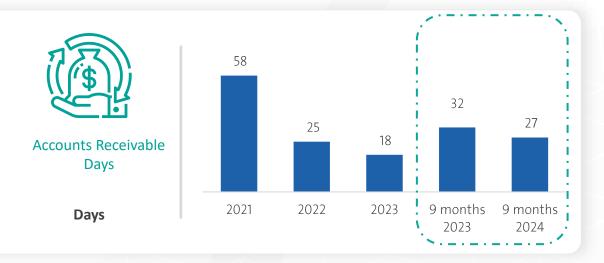


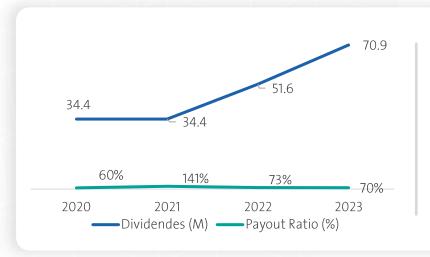




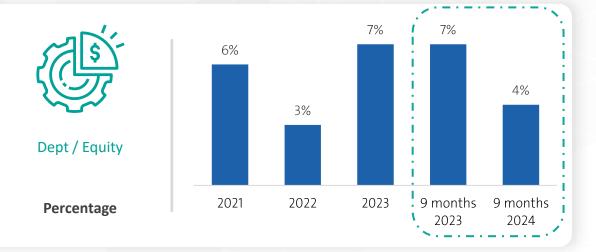
NCLE maintained healthy financial growth in Q3 2024















Percentage



NCLE campuses experienced healthy financial growth





Campuses	Al-Rayyan	Al-Rawabi	Al-Nozha	Qurtubah	Buraidah	Al-Qairwan	Al-Aridh National	Al-Aridh International	Al-Khwarizmi	Al-Ghad - King Abdullah	Al-Ghad – Al- Qairwan	Al-Dhahran	Al-Salam
Revenue	65,525,189	61,454,265	58,666,713	18,070,582	22,349,561	61,093,876	35,245,574	17,032,394	13,946,318	26,278,821	6,046,915	15,349,912	22,517,459
Government Grants & Subsidies	1,559,500	948,000	1,264,400	655,100	1,434,323	1,726,000	1,398,600	471,500	-	661,400	254,500	478,832	391,623
Cost	(37,683,912)	(32,229,413)	(28,944,260)	(9,775,058)	(16,138,994)	(29,050,670)	(20,661,264)	(14,856,781)	(6,260,957)	(17,823,841)	(8,280,252)	(8,787,427)	(15,110,992)
Gross Profit	29,400,777	30,172,852	30,986,853	8,950,624	7,644,890	33,769,206	15,982,910	2,647,113	7,685,361	9,116,380	(1,978,837)	7,041,317	7,798,090



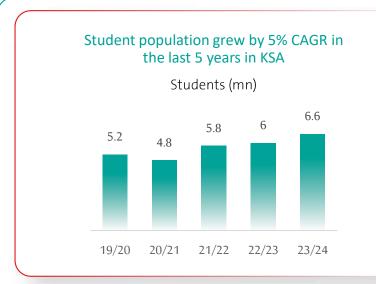


Market growth

Private school penetration shift

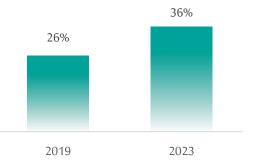
Internal factors





Rising female workforce participation is set to drive growth in private school enrollments

Female participation in workforce (%)



Riyadh population is expected to reach 15 million by 2030

2023

2030 (EXPECTED)



32 mn

40 mn

8.6 mn

15 mn

Premium Residency and Regional HQs is key contributor to growth





200+ companies moved regional HQs to Riyadh ahead of Saudi govt contract policy Residency
KSA has launched
premium residency



Market growth

Private school penetration shift

Internal factors



Private school penetration rate is the highest in its history

Private schools penetration rate (%)



Private education market in KSA is still

the lowest in GCC

Oman

Kuwait

Bahrain

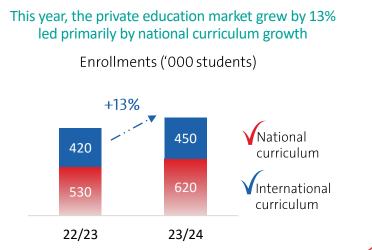
Public school students

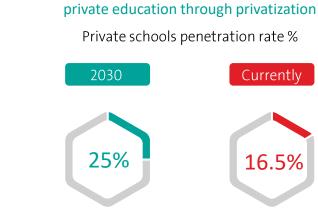
Saudi Arabia

UAE

Private school students

Vision 2030 sets targets to unlock the potential of









Internal factors

V

Maturing newly opened schools

Hetteen school campus

Al-Narjis school campus

Qurtubah 2 school campus

Al-Qairawan 3 school campus

NCLE opened 6 greenfield projects in the last 5 years which are still growing



TNS – Buraidah

Establishment: 2019

Optimal Capacity: 2,625

Utilization : 78%



TNS-Al-Qairwan

Establishment: 2020

Optimal Capacity: 4,550

Utilization: 86%



TNS - Al-Aridh

Establishment: 2021

Optimal Capacity: 3,000

Utilization : 79%



Establishment: 2022

Optimal Capacity: 2,300

Utilization: 37%



TNIS - Al-Aridh

Establishment: 2023

Optimal Capacity: 2,520

40% Utilization:



Al-Ghad -**Al-Qairwan**

Establishment: 2023

Optimal Capacity: 1,720

Utilization: 22%





^

Internal factors

Maturing newly opened schools

Hetteen school campus

Al-Narjis school campus

Qurtubah 2 school campus

Al-Qairawan 3 school campus



Land Area

12,650 sqm



Location

Riyadh, Hetteen District



Capacity

CAPEX

57 M SAR

2 K



Opening Date

Sep 2024



Land Lease Agreement

20.5 years (including 1.5 year grace period)

SAR 2.46 mn annually and increases of 10% every 5 years









V

Internal factors

Maturing newly opened schools

Hetteen school campus

Al-Narjis school campus

Qurtubah 2 school campus

Al-Qairawan 3 school campus



Land Area

9,991 sqm



Location

Riyadh, Al-Narjis District



Capacity

CAPEX

49 M SAR

2 K



Opening Date

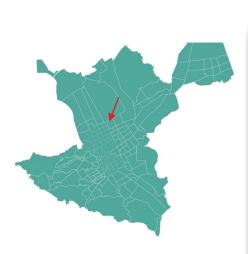
Sep 2024



Land Lease Agreement

20 years (Hijri Years) including 2 years grace period

SAR 2.15 mn annually & an annual increase of 4% starting from 11th year











Internal factors

Maturing newly opened schools

Hetteen school campus

Al-Narjis school campus

Qurtubah 2 school campus

Al-Qairawan 3 school campus



Land Area

13,200 sqm



Location

Riyadh, Qurtubah District



Capacity

CAPEX

56 M SAR

2.5 K



Opening Date

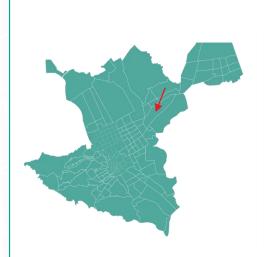
Sep 2024



Land Lease Agreement

27 years (including 2 years grace period)

SAR 1.6 mn annually and increases of 10% every 5 years











Internal factors

Maturing newly opened schools

Hetteen school campus

Al-Narjis school campus

Qurtubah 2 school campus

Al-Qairawan 3 school campus



Land Area

5,250 sqm



Location

Riyadh, Al-Qairawan District



Capacity

1.4 K



Opening Date

Sep 2024



Building Lease Agreement

20 years

SR 3.75 mn annually and increases of 10% every 5 years





