

INVESTORS CONFERENCE CALL

Q 2 2021 - FINANCIAL RESULTS

April, 2021



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NCLE OVERVIEW



NCLE celebrates its 63rd anniversary this year ...



Opened a new Opened a new campus Opened a new campus Opened a new campus **Acquired** Converted to a Company in Qassim "AlHadhara" school campus in Nuzha in Qurtobah in Qairwan **Established Closed Joint Stock** 2020 1958 2002 2006 2013 2017 2019 Opened its 1st owned Raised share capital Opened a new Raised share capital to Raised share capital Acquired 2 schools Al Ghad & campus in Rayan. to 200 million campus in Rawabi 300 million to 130 MM "IPO" Al Khawarizimi 1980 2005 2009 2016 2018 2020





NCLE aspires to be the market leader in terms of education quality, and business growth



63 Years

of excellent education

K-12

National & International

Curriculum

13,300

Enrolled Students

3rd

Ranking in Market Share in Riyadh

9 Campuses

8 In-operation
& 1 Under Construction

≈ **29,000**

Student Capacity with 3,000 additional capacity

225 Million

FY 2020Revenues & Gov. Subsidies

58 Million

FY 2020 Net Profit









NCLE aspires to be the market leader in terms of education quality, and business growth



| | TNS – Al-Rayyan | TNS – Al-Rawabi | TNS – Al-Nuzha | TNS – Qourtuba | TNS – Buridah | Al-Khawarzmi | Al-Ghad | TNS – Qairawan | TNS – Tilal Al-Doha |
|-------------------|-----------------|-----------------|----------------|----------------|---------------|--------------|----------|----------------|-------------------------------|
| Establishment | 1958 | 2009 | 2013 | 2017 | 2019 | 2010 | 1990 | 2020 | 2022 Under Construction |
| Location | Riyadh | Riyadh | Riyadh | Riyadh | Qassim | Riyadh | Riyadh | Riyadh | Riyadh |
| Curriculum | 2500 | 5200 | 2500 | 3-513 | 530 | 220 | 25-25-13 | 240 | 200 |
| Optimal Capacity | 5,250 | 4,375 | 4,375 | 1,050 | 2,625 | 1,220 | 2,200 | 4,550 | 2,625 |
| Enrolled Students | 3,166 | 3,462 | 2,404 | 402 | 380 | 1,129 | 1,402 | 955 | NA |
| Utilization | 60 % | 79 % | 54% | 38 % | 14.5 % | 92 % | 64% | 21 % | NA |

Due to the global pandemic, NCLE witnessed a minor decline in the number of students in 2021



Total Students 2020

14,525

Total decline rate in 2021

%9

Total Students 2021

13,300

KG and G1 decline % of the total decline

% 80

- The total number of students in the current year (2021) decreased by 9% compared to the previous year (2020)
- 80% of the total decrease resulted from the decline in enrollment of kindergarten and first grade students, while 20% was enrolled students who transferred out





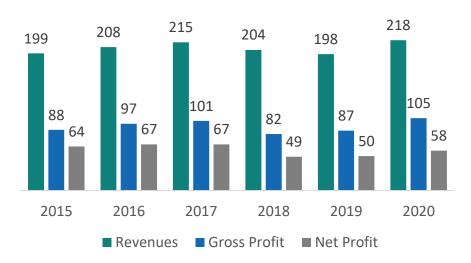




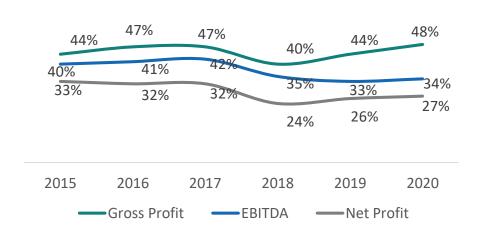
In 2020, NCLE maintained its performance with a net profit growth of 15%



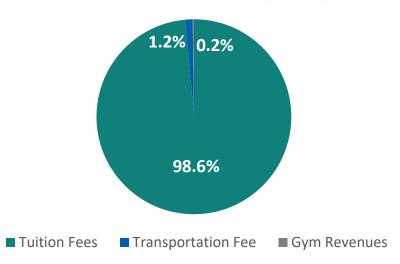
Financial Performance (million SR)



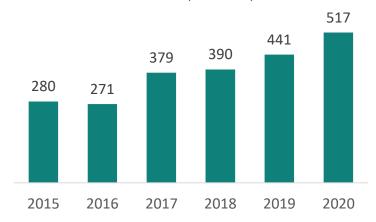
Margins %



Revenue Breakdown (2020)



PP&E (million SR)

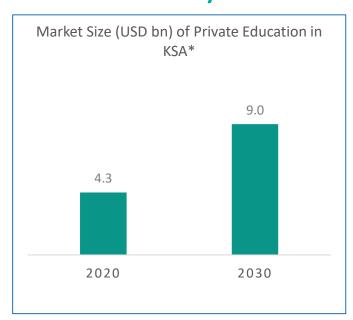


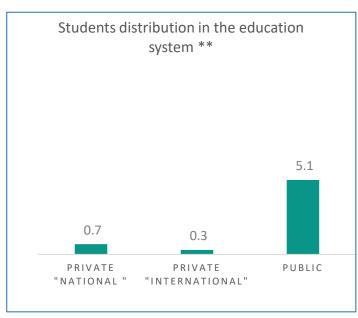
MARKET OVERVIEW & PRIVATE EDUCATION SECTOR GROWTH DRIVERS

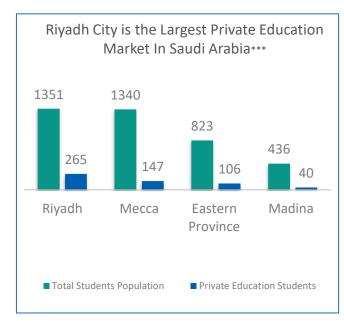


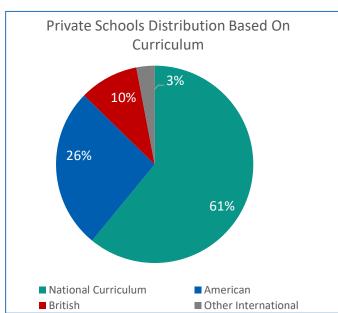
The private education market is expected to double in the next 10 years ...

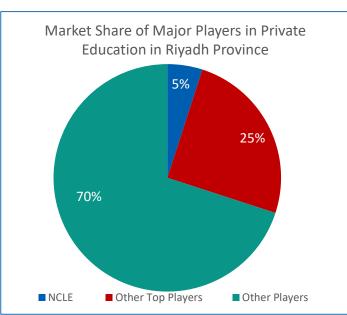


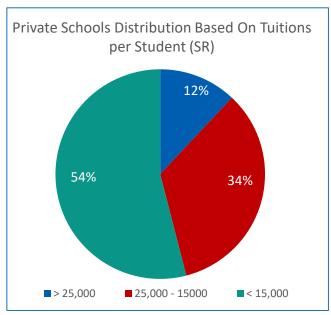












Saudi Arabia MoE, General Authority of Statistics, team analysis

^{*** 2017}

NCLE is committed to continue growing given the growth drivers in place



40 % of KSA Population < 25 Years old

Population growth will add 2M students in 10 years

2

3

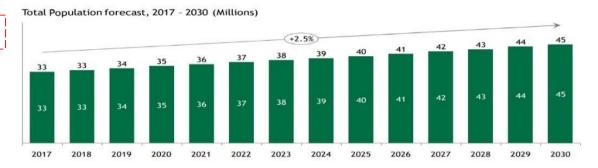
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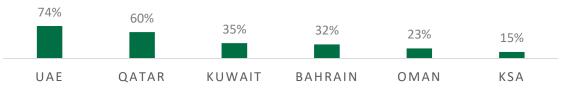
Enrollment rate in private education is still the lowest in KSA compared to neighboring countries

High fragmentation in the industry, which drives for more consolidation

Non-educational building schools accommodate 40% of private education students

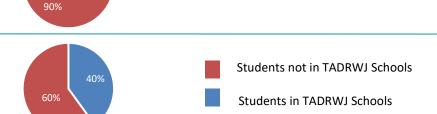
Public schools operation is an opportunity to improve cost efficiency and education quality

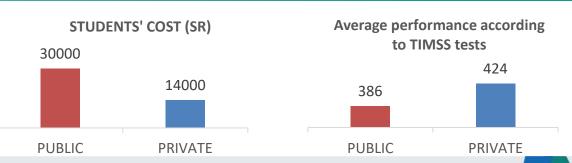




Other Players

Top 10 Players





NCLE EXECUTIVE UPDATE





Organic Expansion

New offerings

E-learning success

Academic excellence

Financial performance

- Successful completion of Al-Qairawan campus construction and enrolling ~1000 students in 2020
- Continuation of the construction operations of Doha Hills Educational Complex in the Eastern Region, to be operational in September 2022 according to the project schedule.















Organic Expansion

New offerings

E-learning success

Academic excellence

Financial performance

- Opened registration of new grades in Buraydah & Qairawan Campuses for National & International curriculums.
- Launching a discounts program of tuition fees for all Grades.
- Continue activating the training programs on NOA online academy as an extra-curricula courses and online activities, with great increase of members.









Organic Expansion

New offerings

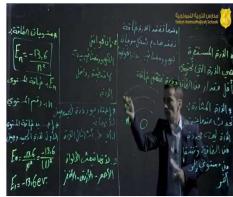
E-learning success

Academic excellence

Financial performance

NCLE has ensured continuity of its education programs virtually with blended component:

- 91% daily students attendance
- 100% teachers' daily attendance
- Produced 566,500 + interactive contents
- Conducted around 208,318 virtual classes
- Opened around 66,370 discussion rooms
- Uploaded 92,000 + homework and quizzes
- Early graders visit the school twice/week











Organic Expansion

New offerings

E-learning success

Academic excellence

Financial performance

- Home visits continue to visit male and female students (first grade of primary school) in their homes to check on the level of our children, evaluate them, and ensure their mastery of basic skills.
- Distinguished results in the My School Digital Competition and representation of the Riyadh region at the level of the Kingdom of Saudi Arabia.









Organic Expansion

New offerings

E-learning success

Academic excellence

Financial performance

- Enhanced collections through new initiatives using effective online payment channels
- Full utilization of IPO proceeds effectively
- Continuation of capturing key opportunities for expansion (Organic and M&A)



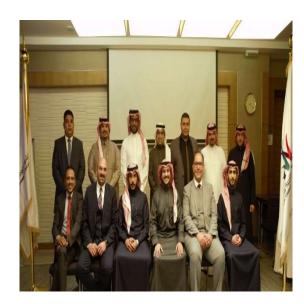


الدفع الإ<mark>لكتروني</mark>

المكرم ولي الأمر الرجاء إدخال رقم الهوية / الإقامة الخاصة بكم

رقم هوية / اقامة ولى الامر

التالي



Q2 2021 FINANCIAL RESULTS

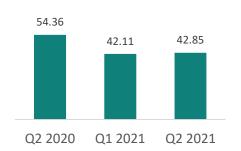


Q 2RECORDED A -21% DECREASE IN REVENUES AND -66%



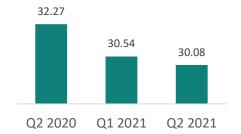
Revenues (million SAR)

DECLINE IN NET PROFIT



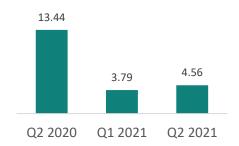
Revenues Decreased by -21.17% compared with Q2 -2020 and increased by 1.74% compared with previous quarter

Cost of Revenues (million SAR)



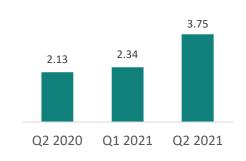
Cost of Revenues Decreased by -6.77% compared with Q2-2020 and -1.50% compared to previous quarter

Net Profit (million SAR)



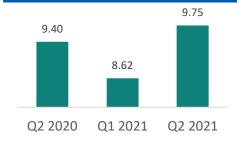
Net Profit Decreased by -66.05% compared with Q2-2020 and Increased by -20.49% compared with previous quarter

Government Grants & Subsidies (million SAR)



Gov. Grants & Subsidies Increased by 75.95% compared with Q2-2020 and Increased by 60.42% compared to previous quarter

Marketing and G&A (million SAR)

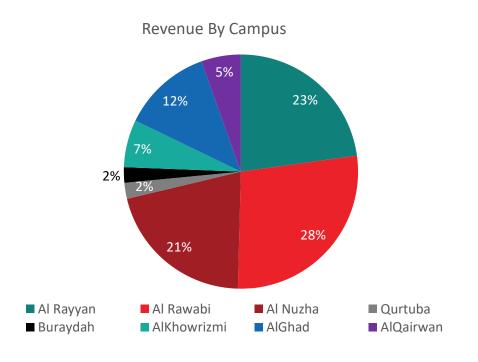


Marketing and G&A expenses Increased by 3.69% compared with Q2-2020 and 13.09% compared with previous quarter

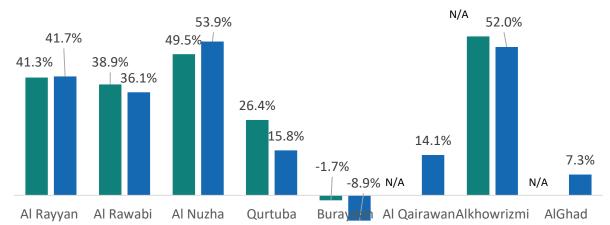
- The Decrease in net profit for current quarter compared to the same quarter of the previous year is due to:
- providing discounts with different rates from 10% to 50% on the tuitions of the current academic year, concurring with the Ministry of Education announcement of the online education for the 2020/2021
- suspension of school transportation services and canteens
- finance cost has increased during the current year as a result of the decrease in earned revenue of short-term Islamic Murabaha
- IFRS 16 application on lease contracts of Al-Ghad National Schools Company Limited.

Campus Result in Q2- 2021





Gross Margin by Campus



■ Q2 - 2020 ■ Q2 - 2021

| | Al Rayyan | Al Rawabi | Al Nuzha | Qurtuba | Buraydah | Al Qairwan | Al Khowrizmi | Al Ghad |
|-------------------------------------|--------------|--------------|-------------|-------------|-------------|-------------|--------------|-------------|
| Revenue | 19,204,190 | 23,245,756 | 17,544,817 | 1,864,294 | 1,790,242 | 4,610,651 | 5,525,188 | 10,396,498 |
| Government Grants & Subsidies | 1,450,056 | 1,705,224 | 1,484,799 | 272,599 | 443,805 | 222,745 | 226,476 | 281,095 |
| Cost | (12,643,999) | (16,548,408) | (9,567,714) | (1,842,463) | (2,392,485) | (4,181,390) | (2,876,833) | (9,918,278) |
| Gross Profit | 8,010,247 | 8,402,572 | 9,461,902 | 294,430 | (158,438) | 652,006 | 2,874,831 | 759,315 |



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